



STATE TAX COMMISSION OF MISSOURI
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Cost of Capital Study

January 1, 2015

Staff Recommendation

Industry: Telecom Utility			SIC: 4810
Equity:			Reference
Risk Adjusted Models			
	CAPM	9.65%	Page 5
Dividend Growth Models			
	DGM or DCF Model (Dividend Growth)	7.50%	Page 7
	DGM or DCF Model (Earnings Growth)	16.00%	Page 7
	DGM or DCF Model (b * ROE = Growth)	7.50%	Page 7
Estimated Cost of Equity Capital		12.50%	
Debt:			
Estimated Cost of Debt Capital		7.00%	Page 3
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Cost of Capital Summary			
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Capital Component	Market Capital Structure	Cost of Capital	Before-Tax Weighted Average Cost of Capital
Debt	50.00%	7.00%	3.50%
Equity	50.00%	12.50%	6.25%
TOTAL	100.00%		9.75%
		Rounded	9.75%

Cost of Capital Study

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Staff Recommendation

Industry: Telecom Utility			SIC: 4810
Equity:	Direct Rate		Reference
	Estimated Cost of Equity Capital	5.00%	Page 8
Debt:			
	Estimated Cost of Debt Capital	6.63%	Page 9
<hr/> <h3>Cost of Capital Summary</h3> <hr/>			
Capital Componer	Market Capital Structure	Cost of Capital	Before-Tax Weighted Average Cost of Capital
Debt	50.00%	6.63%	3.32%
Equity	50.00%	5.00%	2.50%
TOTAL	100.00%		5.82%
		Rounded	5.75%

Cost of Capital Study
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Analysis of the Market Capital Structure
Analysis of Debt Capital

Industry: Telecom Utility		Ratings	
Company	Ticker	Moody's	S&P
BCE Inc.	BCE	Baa2	BBB+
BT Group ADR	BT	Baa2	BBB
CenturyLink Inc.	CTL	Ba1	BB
Cincinnati Bell	CBB	B2	B
Consol. Communic.	CNSL	NR	B+
Deutsche Telekom ADR	DTEGY	Baa1	BBB+
Frontier Communic.	FTR	Ba3	BB-
Telefonica SA ADR	TEF	Baa2	BBB
Windstream Corp.	WIN	Ba3	BB-
Overall Average Debt Rating		Ba	BB

NR = Not Rated

Mergent Bond Record, Jan 2015, Page 213					
Corporate	Aaa	Aa	A	Baa	Ba*
October	3.92%	3.99%	4.13%	4.69%	
November	3.92%	4.04%	4.18%	4.79%	
December	3.79%	3.89%	4.05%	4.74%	
Average	3.88%	3.97%	4.12%	4.74%	7.00%
Public Utilities					
	Aaa	Aa	A	Baa	
October		3.98%	4.06%	4.67%	
November		4.03%	4.09%	4.75%	
December		3.90%	3.95%	4.70%	
Average		3.97%	4.03%	4.71%	
Industrials					
	Aaa	Aa	A	Baa	
October	3.92%	4.00%	4.20%	4.70%	
November	3.92%	4.04%	4.27%	4.82%	
December	3.79%	3.89%	4.15%	4.77%	
Average	3.88%	3.98%	4.21%	4.76%	

Debt Yield Rate Estimate:	7.00%
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Rating Sources:
Mergent Bond Record, January 2015;
www.standardandpoors.com;
www.moodys.com
* Estimated, based on recent issuances

Ratings Dispersion & Averages			
Agency	Number of Companies		
S&P			
AAA	1		
AA	2		
A	3		
BBB	4	4	16
BB	5	3	15
B	6	2	12
CCC	7		
C	9		
D	10		
Total:		9	43
Average Rating:			4.7
Moody's			
Aaa	1		
Aa	2		
A	3		
Baa	4	4	16
Ba	5	3	15
B	6	1	6
Caa	7		
Ca	8		
C	9		
Total:		8	37
Average Rating:			4.6

Cost of Capital Study
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Analysis of the Market Capital Structure

Industry: Telecom Utility									SIC: 4810
Company Name	Stock Symbol	Debt (\$ mil)	Debt %	Stock Price	Shares Outstanding	Equity (\$ mil)	Equity %	Total Capital (\$ mil)	
BCE Inc.	BCE	15,277.2	31.41%	42.99	775.9	33,354	68.59%	48,631.6	
BT Group ADR	BT	13,182.1	20.99%	62.64	792	49,610	79.01%	62,792.4	
CenturyLink Inc.	CTL	20,181.0	49.43%	35.38	583.6	20,645	50.57%	40,826.1	
Cincinnati Bell	CBB	1,771.0	70.24%	3.58	209.3	750	29.76%	2,521.2	
Consol. Communic.	CNSL	1,356.8	55.18%	21.87	50.4	1,102	44.82%	2,459.0	
Deutsche Telekom ADR	DTEGY	60,229.6	45.95%	15.92	4451.5	70,849	54.05%	131,078.5	
Frontier Communic.	FTR	7,873.7	58.08%	5.69	999.5	5,683	41.92%	13,556.2	
Telefonica SA ADR	TEF	70,617.4	50.22%	15.48	4521.6	69,988	49.78%	140,605.5	
Windstream Corp.	WIN	8,622.2	61.98%	8.87	596.2	5,290	38.02%	13,912.2	
Mean:			49.28%			28,586	50.72%	50,709	
Median:			50.22%				49.78%		
Market Capital Structure Estimate:	Debt:		50.00%			Equity:	50.00%		

Stock Price = 2014 Average Closing Price

Data Source: Value Line Investment Survey

Cost of Capital Study
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Capital Asset Pricing Model (CAPM)

$$\text{CAPM} \Rightarrow K_e = R_f + (\beta * \text{ERP})$$

Industry: Telecom Utility		SIC: 4810
Risk-Free Rate (R_f)		3.00%
Beta (β)		0.95
Equity Risk Premium (ERP): ($R_m - R_f$)		7.00%
Adjusted Equity Risk Premium: ($\beta * \text{ERP}$)		6.65%
Cost of Equity Capital - CAPM		9.65%
Ibbotson SBBI 2015 Market Report		
Long-Term Government Bonds - Income Return ¹		6.10%
Intermediate Term US Treasury Coupon Note Yield (5-Year) ¹		5.40%
Short-Term US Treasury Bill Yield (30-Day) ¹		3.50%
Long-Term Horizon Expected Equity Risk Premium ² (Large Company Stock Total Return - Long-Term US Government Bond Income)		7.00%
¹ Table 7: Basic Series, Summary Statistics of Annual Total Returns, Arithmetic Mean, p. 13		
² Table 10: Long-Horizon Expected Equity Risk Premium (historical), p. 16		
Federal Interest Rates - IRS.gov, January 2015 Weighted Average Rates		
Long Term Treasury (30 year) ¹		3.35%
Composite Corporate Bonds ²		4.48%
¹ http://www.irs.gov/Retirement-Plans/Weighted-Average-Interest-Rate-Table		
² http://www.irs.gov/Retirement-Plans/Composite-Corporate-Bond-Rate-Table		
The ValueLine Investment Survey, Selected Yields, Page 4445, January 9, 2015		
U.S. Treasury Securities:		
5-year		1.68%
10-year		2.19%
30-year		2.76%
30-year Zero		2.86%
Federal Reserve Statistical Release (http://www.federalreserve.gov/Releases/H15/20150105/) 1/2015		
Treasury constant Maturities:		
5-year		1.67%
10-year		2.18%
20-year		2.47%
30-year		2.75%
Risk-Free Rate of Return R_f Estimate:		3.00%

Cost of Capital Study

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Beta (β) Analysis

Industry: Telecom Utility		SIC: 4810
Company Name	Stock Symbol	Beta " β "
BCE Inc.	BCE	0.70
BT Group ADR	BT	1.10
CenturyLink Inc.	CTL	0.80
Cincinnati Bell	CBB	1.15
Consol. Communic.	CNSL	0.75
Deutsche Telekom ADR	DTEGY	1.00
Frontier Communic.	FTR	0.95
Telefonica SA ADR	TEF	1.15
Windstream Corp.	WIN	0.95
Mean:		0.95
Median:		0.95
Beta (β) Estimate:		0.95

NMF = Not Meaningful

Data Source: Value Line Investment Survey

Cost of Capital Study
January 1, 2015
Dividend Growth Model (DGM or DCF)

$$\text{DGM or DCF Model} \Rightarrow K_e = \frac{D_1}{P_0} + g$$

where
K_e = Cost of Equity
D₁ = Expected Dividends
P₀ = Current Price
g = Sustainable Growth

Industry: Telecom Utility												SIC: 4810
Company Name	Stock Symbol	Stock Price P ₀	Expected Dividend D ₁	Dividend Yield (D ₁ / P ₀)	Dividend Growth g	Earnings Growth g				(Dividends) K _e	(Earnings) K _e	g=(b * ROE) K _e
							b	ROE	g=(b * ROE)			
BCE Inc.	BCE	42.99	2.04	4.75%	3.00%	6.50%	19.51%	17.58%	3.43%	7.75%	11.25%	8.18%
BT Group ADR	BT	62.64	1.95	3.11%	12.00%	6.50%	64.86%	0.00%	0.00%	15.11%	9.61%	3.11%
CenturyLink Inc.	CTL	35.38	2.16	6.11%	-3.00%	15.00%	-31.68%	5.74%	-1.82%	3.11%	21.11%	4.29%
Cincinnati Bell	CBB	3.58	-	0.00%	0.00%	0.00%	276.27%	2.09%	5.77%	NMF	NMF	5.77%
Consol. Communic.	CNSL	21.87	1.55	7.09%	0.00%	25.50%	100.00%	4.67%	4.67%	7.09%	32.59%	11.76%
Deutsche Telekom ADR	DTEGY	15.92	0.67	4.21%	-0.50%	7.00%	-10.49%	6.33%	-0.66%	3.71%	11.21%	3.55%
Frontier Communic.	FTR	5.69	0.42	7.39%	-3.50%	20.00%	-67.38%	5.88%	-3.96%	3.89%	27.39%	3.43%
Telefonica SA ADR	TEF	15.48	0.86	5.56%	2.00%	-1.00%	59.18%	25.23%	14.93%	7.56%	4.56%	20.49%
Windstream Corp.	WIN	8.87	1.00	11.27%	0.00%	-0.50%	-152.60%	27.97%	-42.68%	11.27%	10.77%	NMF
Mean:				5.50%	1.11%	8.78%	28.63%	10.61%	-2.26%	7.43%	16.06%	7.57%
Median:				5.56%	0.00%	6.50%	19.51%	5.88%	0.00%	7.32%	11.23%	5.03%
Cost of Equity Capital - DCF K_e Estimate:										7.50%	16.00%	7.50%

NMF = Not Meaningful

b = (1 - payout ratio) = Retention Ratio

ROE = Return on Book Equity

Stock Price = 2014 Average Closing Price

Data Source: Value Line Investment Survey

Support for Market Multiples
Telecom Utility
2015 Assessment Year

Industry Overall				
Company Name	Ticker	\$Stock\$ Average	Earnings	P/E Multiple
BCE Inc.	BCE	42.99	2.38	18.06
BT Group ADR	BT	62.64	4.46	14.04
CenturyLink Inc.	CTL	35.38	1.64	21.57
Cincinnati Bell	CBB	3.58	-0.08	NMF
Consol. Communic.	CNSL	21.87	0.35	62.48
Deutsche Telekom ADR	DTEGY	15.92	0.63	25.26
Frontier Communic.	FTR	5.69	0.24	23.69
Telefonica SA ADR	TEF	15.48	1.63	9.50
Windstream Corp.	WIN	8.87	0.38	23.35
Mean:				24.74
Median:				22.46
Weighted Mean:				18.26
P/E Estimate:				20.0
Equity Rate:				5.00%

NMF = Not Meaningful

Stock Price = 2014 Average Closing Price

Note: Units per share comparisons

Data Source: ValueLine Investment Survey

Cost of Capital Study
January 1, 2015
Direct Debt Rate Calculation

Industry: Telecom Utility		
Direct Capitalization Debt Rate		
Interest Expense		\$ 12,610
Total Value of Debt (TVD)		\$ 190,059
Current Yield = Interest Expense/TVD		6.63%

\$ (millions)

Data Source: ValueLine Investment Survey